



**5. Discussion Items**

- 5.1 [Strategic Plan](#)** (02:00) (30 min) *Provost and VP for Academic Affairs and Strategic Enrollment Management Joanna Mott & Pillar Chairs* **26**
- 5.2 Board Outreach** (2:30) (20 min) *Chair John Davis*
- 5.3 [Board Dashboard Conversation](#)** (2:50) (15 min) *Provost and VP for Academic Affairs and Strategic Enrollment Management Joanna Mott & Pillar Chairs* **35**
- 5.4 Board Development – Trustees Fiduciary Role** (3:05) (30 min) *Chair John Davis*

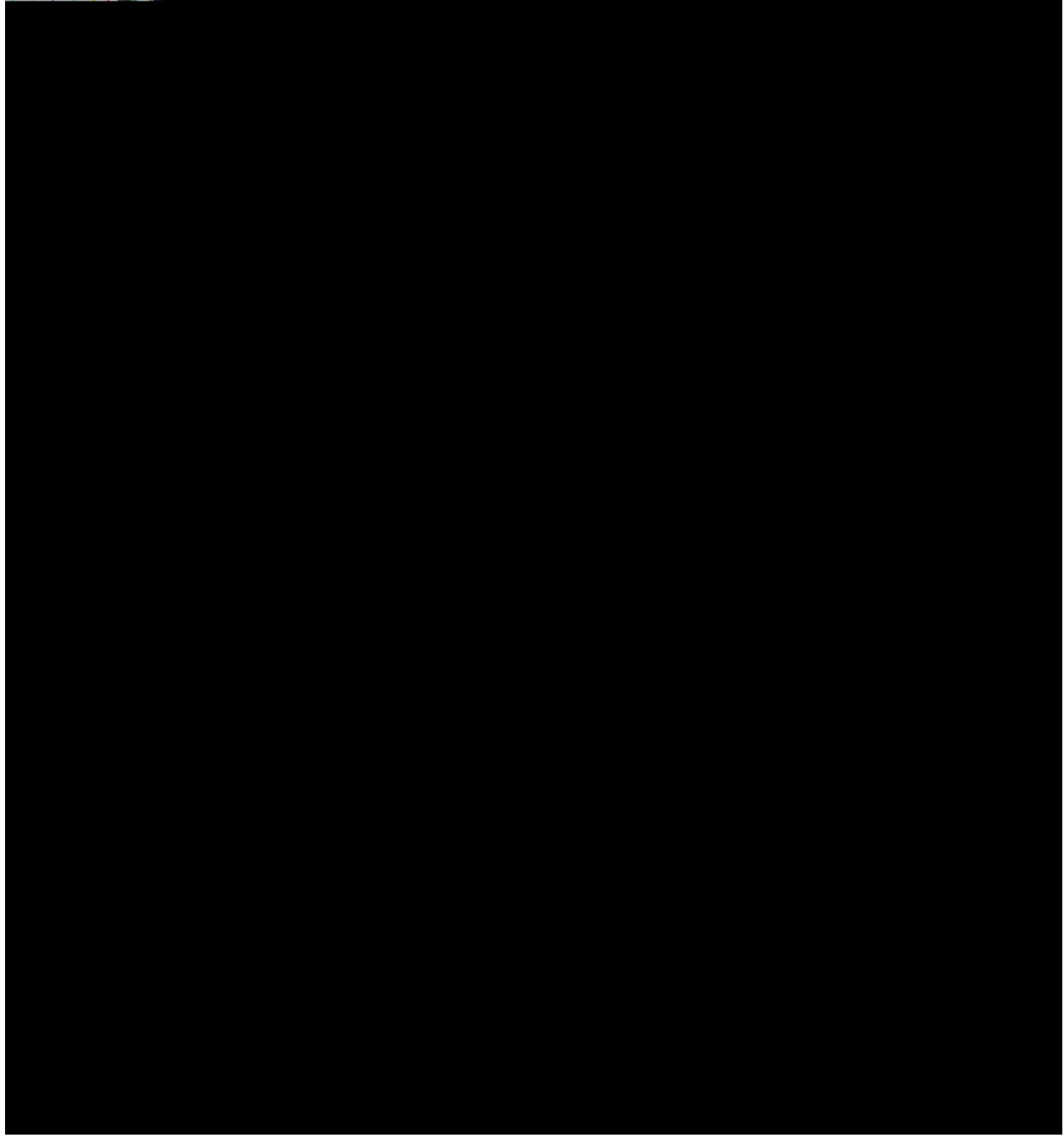
**6. Other Matters – none**

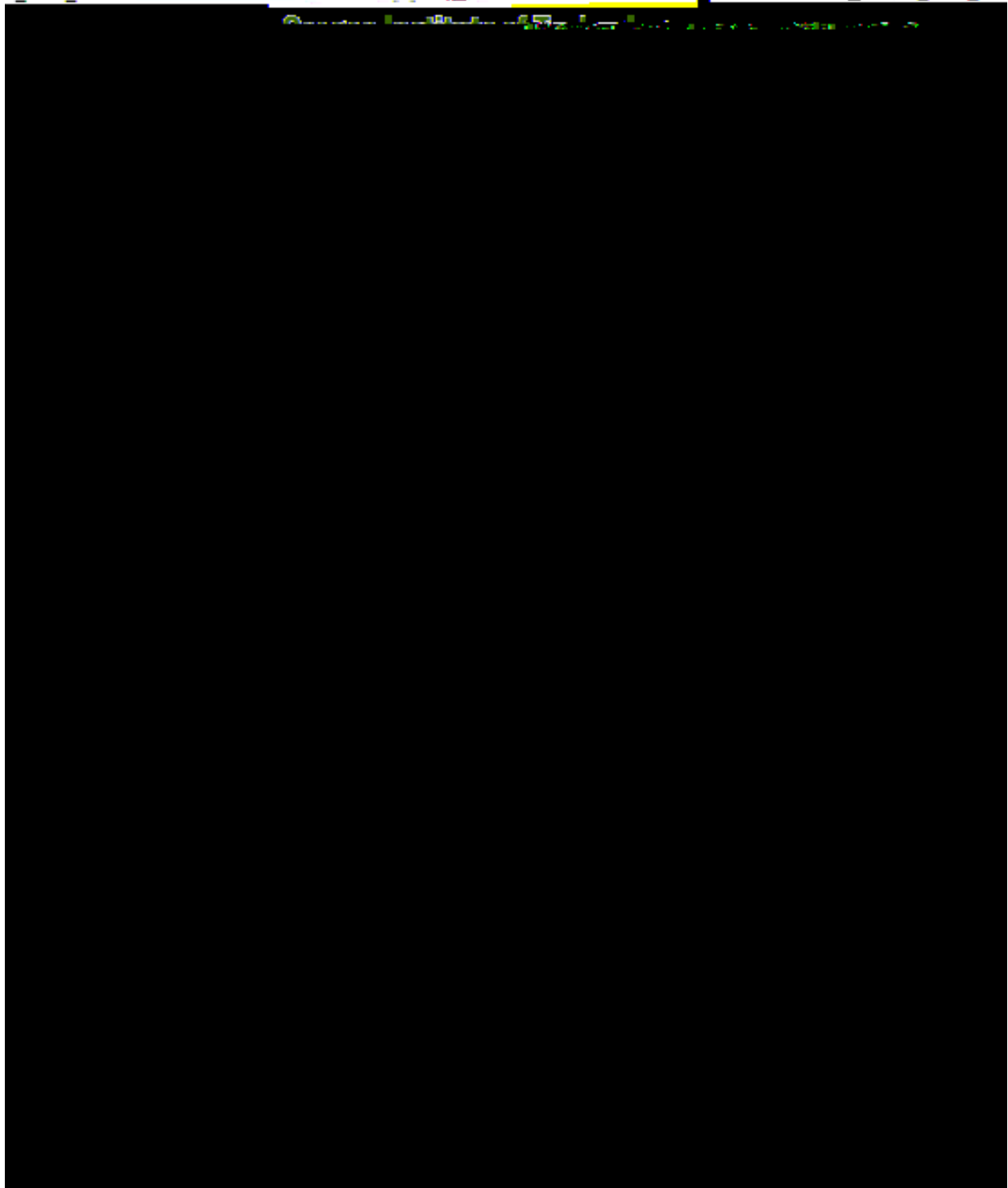
**7. Public Comment** (3:35pm) (15 min)

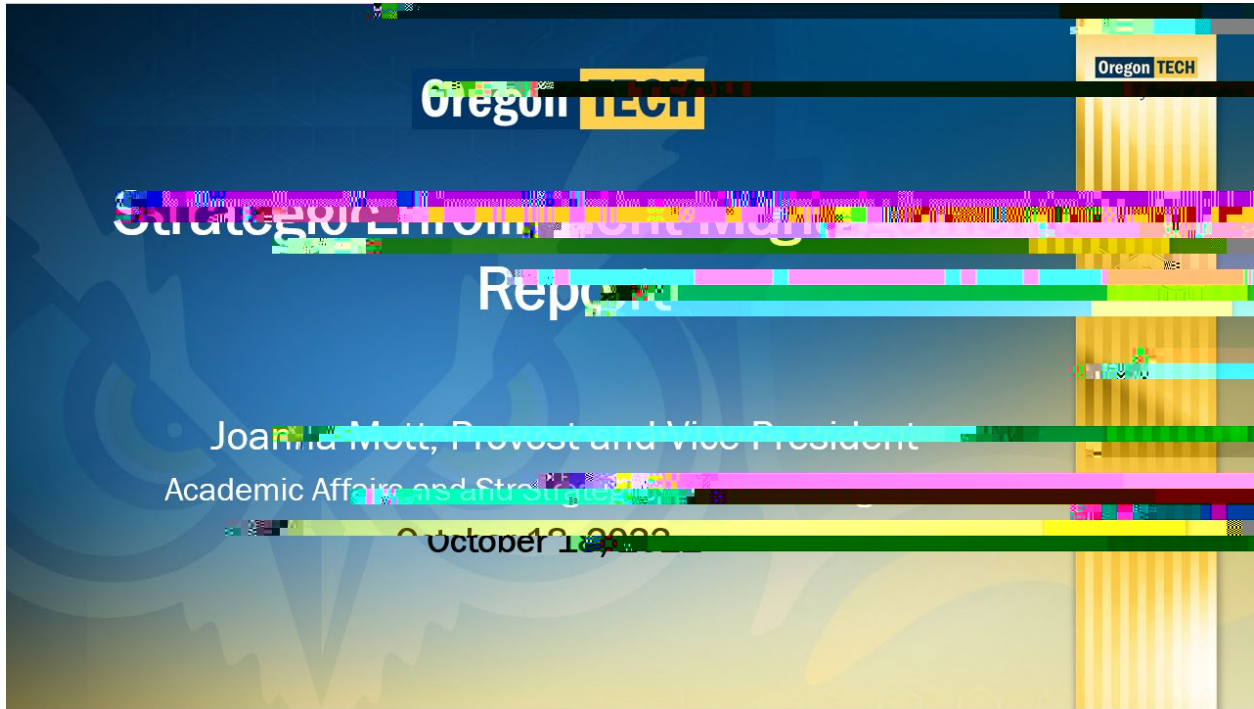
**8. Adjournment** (3:50pm)

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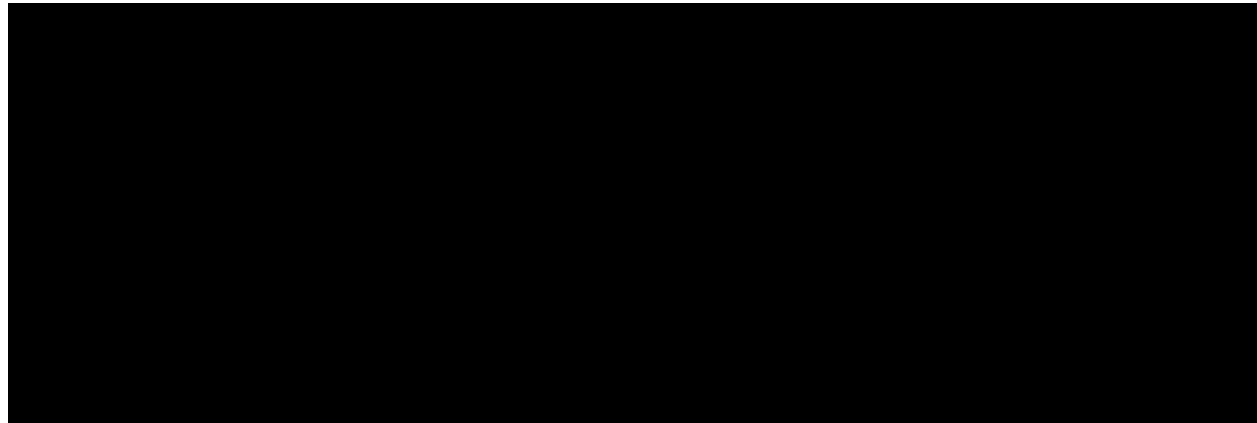
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# OFFICE OF THE PROVOST

Dr. Joanna Mott

3201 Campus Drive, Klamath Falls, OR 97601





Applications	Fall 2021	Fall 2022	Difference	% Change
Freshmen	4,304	4,324	20	0.5%









- Already increased instructional support to 27 SI's and 14 peer tutors.

**Financial Aid:**

- Increased reach out and engagement with more prospective students as well as engaging in efforts to support our current student (retention efforts).
- Participate in FAFSA filing event -

- Students have expressed need for more faculty-student interactions, in-person classes. Provost conveyed message to faculty at PM Convocation, scheduling will take into account the need to increase in-person classes.
- Chairs at KF with department faculty at PM expected to travel to PM at least once per term, preferably once per month, and meet with students and Academic advisor to hear and address issues quickly.
- Scheduling issues with course conflicts to be addressed.
- Mapping of courses to be reviewed and issues in timing of offerings of courses addressed.
- Work with student leadership team (ASOIT) to improve retention.
- Student affairs to increase in person PM activities and events to engage students now that covid restrictions lifted.









Oregon Tech's financial status remains strong through fiscal year ending 21-22, despite an unexpected 7.8% decline in student enrollment and the lingering impact of COVID, Oregon Tech is projecting a fiscal year-end general fund net surplus from operation of approximately \$2.8 million, net of transfers.

**6. Strategic Plan and Academic Master Plan Update & Brainstorming Big Ideas**

President Naganathan reviewed his PowerPoint presentation and discussed Oregon Tech's vision for the future as a student-centered, world-class polytechnic university that inspires students to become tomorrow's leaders; the Academic Master Plan Charges to develop academic vision and mission statements for Oregon Tech, as Oregon's Polytechnic University, fiscally sustainable growth through an array of innovative, forward-looking academic programs, initiatives that will increase enrollment, retention, and four-

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The Board decided to have a special meeting on August 24, 2022, 1:00pm – 4:00pm to discuss the Campus Climate Assessment report and other agenda items as determined by the Acting Board Chair.

**Trustee Brown:** Raised concerns about input received by faculty and students that the Board is

clear we have read the AGB Governance Study Report, the Campus Climate Assessment, we hear the campus community and action will be taken.

**Trustee Minty:** Underscored that that she cares about the fact that people know the Board is doing these things. The Board needs to be disciplined in our communication, more intentional, and more open. If our message is not getting through, we can't immediately blame the person who is supposed to be receiving it and take responsibility.

After discussion, the Board agreed to form two work groups, one to review and potentially make recommended changes for the Board's Shared Governance Resolution, 15-2, and another to review the AGB Governance Report and make recommendations.

**10. Board Chair, Board Vice Chair Selection Discussion AND Committee Assignments**

*Vice Chair Jones*

**Acting Chair Jones** explained that Oregon Tech's Board of Trustees has three 3 (d of)3 ((d of)3 ((d of)3 ((d of)

**Trustees Present:**

Acting Chair Vince Jones  
Stefan Bird  
Jeremy Brown  
John Davis

Kanth Gopalpur  
Kathleen Hill  
Jill Mason  
Kelley Minty

Nagi Naganathan (*ex officio*)  
Celia Núñez  
Mike Starr  
Michelle Vitali  
Fred Ziari

**University Staff and Faculty Present in person:**

Abdy Afjeh, Vice Provost-Research & Academic Affairs  
Diana Angeli, Executive Assistant – President’s Office  
Dawn Bailey, Associate Professor – Humanities & Social Science

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## 2.2 Nominations for Vice Chair

**Acting Chair Jones** asked for nominations for the position of Board Vice Chair. **Trustee Davis** requested that Trustee Jones continue as Board Vice Chair, at least as interim for at least the first of year to give the incoming Trustees an opportunity to adjust. Acting Chair Jones voiced no opposition to the terms of the nomination and accepted. Acting Chair Jones asked for objections to the nomination he remain as Vice Chair. No objections were raised, and he stated that at the adjournment o (t)1(a)-0.6 (g)0.7 (m d(A)11.92 686.28 Tm(6.28r)13 (ec9 ( 2)-90(s)-(f )T (i)-

developing a program, it begins at the department level and proceeds through a series of steps to obtain approval to go forward. The idea then proceeds to Dr. Mott's office for approval. Once approval to proceed is received by Dr. Mott's office, it then goes through a series of steps to develop the full program and it then proceeds through another set of steps internally. From there, the proposal is submitted to the Academic Quality and Student Success Committee (AQSS Committee) at the Board of Trustees. If the AQSS Committee supports the proposal, it then moves to the Full Board of Trustees for approval. Once the Full Board has approved the proposal, it then goes to the Statewide Provosts Council which is a group that consists of all State of Oregon public universities' Provosts who approves new programs. From there, the recommendation goes to the Oregon Council of Presidents (OCOP) and then to the Higher Education Coordinating Commission (HECC). In some instances, the proposal goes to the Northwest Accreditation Commission (NWAC). In 2019, the NWAC, OCOP had discussion about making new program approvals a more collaborative process to encourage universities to develop programs. A document was put together ensuring appropriate collaboration on significant program changes. Within that document an informational step was added, which consisted of a university providing early notice to other Provosts as they began to develop a new program.

Occasionally, there is follow-up if one of the universities sees a potential to collaborate or there is concern about overlap. The intent of the new process is to formalize the avenue for the Provost to inform the AQSS early, about programs that are being contemplated prior to informing the Statewide Provosts Council. The purpose of having these matters come to the AQSS, is to allow for feedback and to raise any initial concerns regarding a potential program, such as it not fitting the mission, or location.

**The recommendation is to approve a process for early notice dissemination to the Statewide Provosts Council. The process will be the Provost, in consultation with the President, will inform the AQSS Committee Chair of the early notice dissemination to the Statewide Provost Council. The Provost will also inform the full AQSS Committee of new program planning and early notice at the next AQSS Committee meeting. The Provost will continue the current process to bring the full proposal for review by the AQSS Committee and to the full Board for approval.**

**Motion: Trustee John Davis**

**Seconded: Trustee Jeremy Brown**

**With all trustees present and voting aye, the motion passed unanimously.**

## **5 Reports**

### **5.1 Ad Hoc Workgroup on AGB Report**

**Trustee John Davis** shared that the Higher Education Coordinating Commission (HECC) commissioned the Oregon State Senate Education Committee to conduct a review of the governance structure and bylaws of Oregon's seven public universities. The particular emphasis for the review was on the alignment with best practices, transparency and public access of the universities' governance policies and practices. The Oregon Tech Board of Trustees (Board) hired AGB to consult and advise on the Board's practices, bylaws, and policies. Many of the policies, procedures, and recommendations set forth in the AGB Report were previously adopted by the Board and have been implemented since the Board's inception. Additionally, the Board recognizes that Oregon Tech is a multi-campus university, and that Trustees live and are l81(i)ers4-3 (s Tw 0 -1.132i)TJ0 T









one specific person. It was born out of many circumstances as raised earlier. Acting Chair Jones stated he asked President Naganathan to brainstorm with university Senior Leadership, and identify possible action steps to mobilize university resources, to help inform and implement solutions.

**President Naganathan** advised that Senior Leadership addressed the issues in the Campus Climate Assessment report, and came up with an eleven-point action plan.

Create campus wide discussions on shared governance and clarify roles of various campus groups within the model consistent with Board policy, such as appropriate follow-up with Public Comments made at Board meetings. Campus wide discussions on the Board's roles, function, and appropriate forums. What is important is not to explain away the recommendations made in the Campus Climate Assessment report, but to own them. There needs to be better understanding of Senior Leadership roles and responsibilities. There are 42 standing committees that are part of the universities' shared governance model. President Naganathan addressed bringing conversations back to the Strategic Plan and clarify why certain things are being done the way they are. This is an inclusive process with larger community involvement, and the Strategic Plan document must be our guiding instrument. The landscape of higher education has changed rapidly in the last two years, so our conversations must be focused on the future. During convocation, the President has the opportunity to give a convocation address to the entire university community, acknowledge the challenges, and share ideas and plans for regular engagement. It is necessary that we step up in terms of engagement through communication and move forward as one Oregon Tech.

recommendations, continue to work on the climate conditions and relationships on campus. This is a starting point that we will build on as we move forward.

**7 The meeting was adjourned at 4:54pm**

Respectfully submitted,

**David P. Groff**

*University General Counsel & Interim Board Secretary*



The Board had already approved mandatory fees for the Klamath Falls campus through Summer Term 2023 at its April 2022 meeting, which is applied to the new DPT program for Summer Term

ATTACHMENT A

**DPT Program Tuition Recommendation Memo – President Naganathan**

**OFFICE OF THE PRESIDENT**

3201 Campus Drive, Klamath Falls, OR 97601  
541.885.1100 (office) 541.885.1101 (fax) [www.oit.edu/president](http://www.oit.edu/president)

To: Oregon Tech Board of Trustees  
From: President Nagi Naganathan  
Re: Recommendation for Summer Term 2023 Tuition & Fees for the  
Doctor of Physical Therapy (DPT) program  
Date: October 10, 2022

As required by statute and Board Policy through this memorandum, I submit my recommendation for Summer Term 2023 tuition and fees for the Doctor of Physical Therapy (DPT) program to the Oregon Tech Board of Trustees.

The DPT is a new Oregon Tech graduate degree program, importantly Oregon Tech's first doctoral program, open to both resident and non-resident students. DPT program tuition and fees



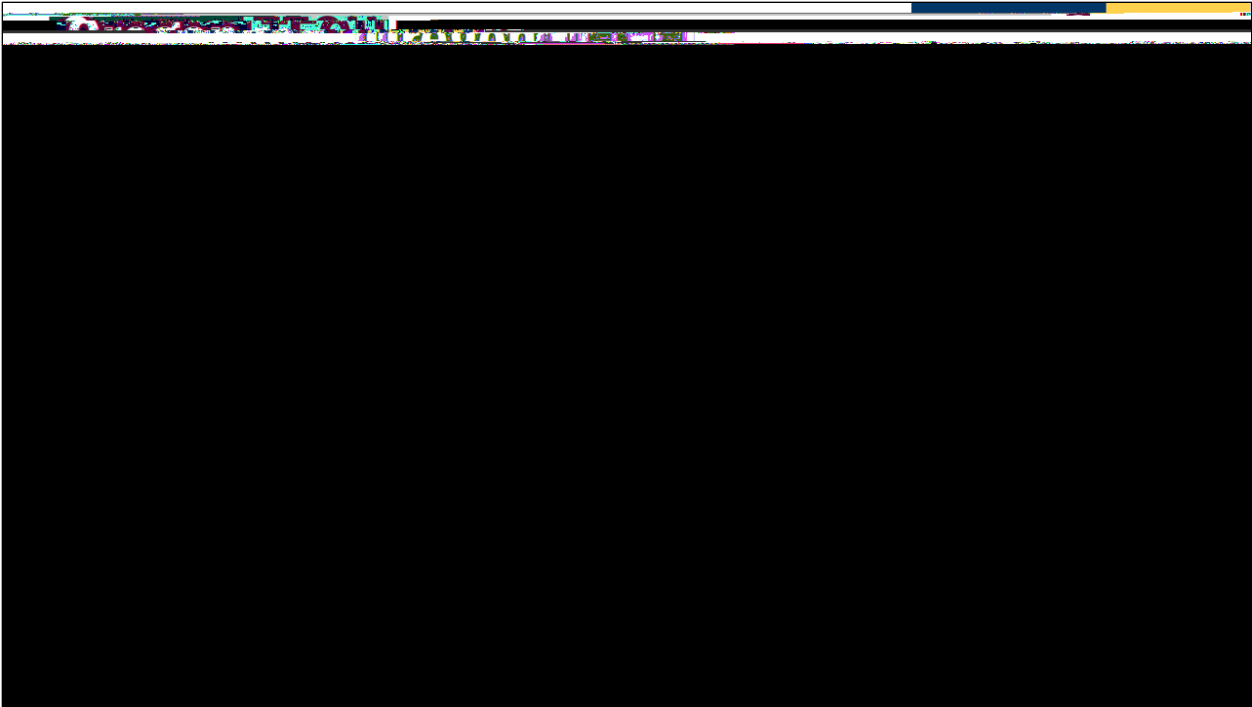


## **Background**

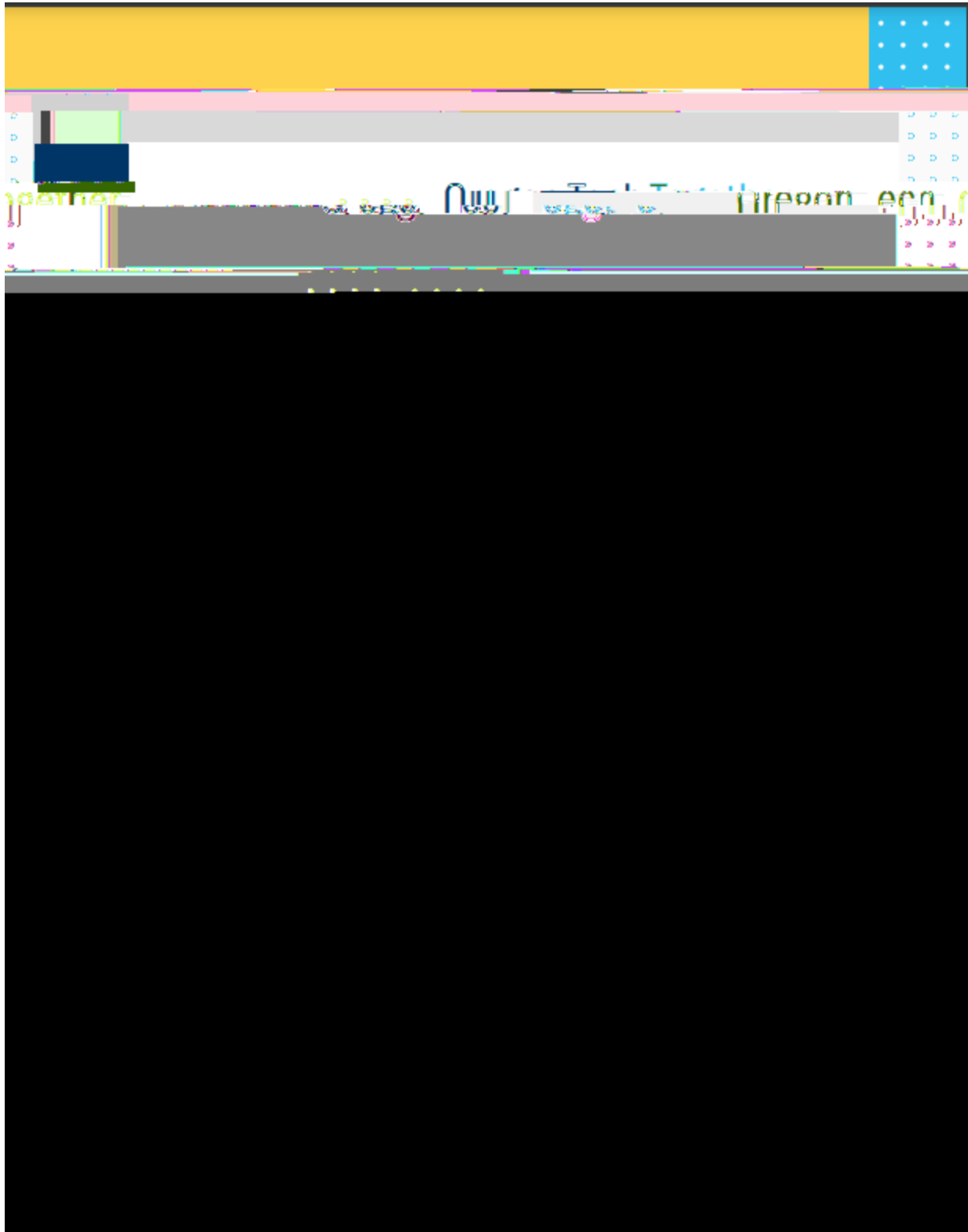
As an independent public body, Oregon Tech is required to have an annual independent audit of the financial statements for each fiscal year. Additionally, as the recipient of federal funds, the Office of Management and Budget (OMB) requires an annual compliance audit in accordance with the OMB “Uniform Guidance” (Title 2 CFR Part 200 Subpart F, *Uniform Administrative Requirements, Cost Principles and Requirements for Federal Awards*).

At the June 2, 2022 Board meeting, staff advised that the existing professional audit services agreement, executed on June 23, 2016, expires following completion of the audit of the FYE 2021-22 financial statements. Since a new professional audit services agreement would require compliance with the state public procurement provisions, staff notified the Board that it would proceed with finalizing a statement of work to incorporate into an open request for proposals (RFP). Staff indicated that at the next meeting of the Board, it would request an authorization to negotiate and execute a multi-year agreement for professional audit services with the firm chosen by the RFP selection committee.

Oregon Tech released the RFP in July of 2022 and received proposals from qualified contractors to perform professional audit services. In August, following a review and careful consideration of



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*Control +Click or right click and select “Open Link” on image above to view Strategic Plan*

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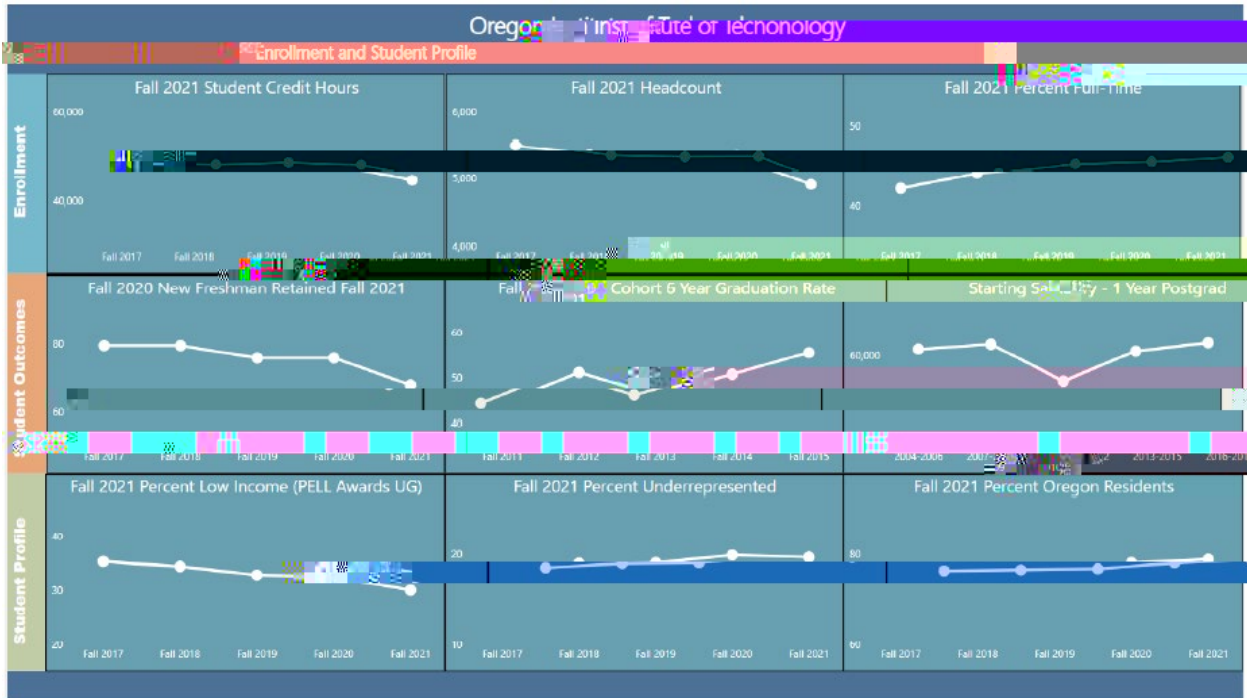
## 2022-23 KPI Official Data Availability March 23, 2022

Indicator	Approximate Date Available
2021-22 Online Sections	July 9, 2022
2021-22 Associates Degrees	September 9, 2022 (Based on HECC due date)
2021-22 Bachelor's Degrees	September 9, 2022 (Based on HECC due date)
2021-22 Masters Degrees	September 9, 2022 (Based on HECC due date)
Fall 2022 Student Credit Hours	November 4, 2022
Fall 2022 Headcount	November 4, 2022
Fall 2022 Percent Full-Time	November 4, 2022
Fall 2021 New Freshman Retained Fall 2021	November 4, 2022
Fall 2022 Degree # by Program / DEU Awards HCC	November 4, 2022
Fall 2022 Percent Underrepresented	November 4, 2022
Fall 2022 Percent Oregon Residents	November 4, 2022
Fall 2022 UAS Majors	November 4, 2022
Fall 2022 Undeclared Majors	November 4, 2022
FY22 Fund Balance	December 1, 2022
FY22 Debt Burden	December 1, 2022





# Dashboard (1 of 3)



Dashboard (2 of 3)

